



**ADR**  
CHAMBERS

**Integrity Commissioner Office**  
for Township of Strong

**MICHAEL L. MAYNARD**

Integrity Commissioner  
integrity@adr.ca

March 30, 2026

**SENT VIA EMAIL:**

Ms. Caitlin Haggart, Clerk Administrator  
clerk@strongtownship.com

**Re: IC-35895-0326 Township of Strong Integrity Commissioner Annual Report for the operating period of December 19, 2024 to December 18, 2025**

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Dear Ms. Haggart,

Thank you for the opportunity to act as the Integrity Commissioner for the Township of Strong (the "Township") over the past year. In accordance with the terms of the Agreement between the Township and ADR Chambers, and pursuant to section 223.6(1) of the Municipal Act, 2001, we are providing our annual report for the operating period of December 19, 2024 to December 18, 2025.

As you know, the IC's role is to help Members of Council ("Members") ensure that they are performing their functions in accordance with the Township's Code of Conduct (the "Code"), and the *Municipal Conflict of Interest Act* ("MCIA"). Upon request, I am available to educate and provide advice to Members on matters governing their ethical behaviour and compliance with those requirements. My office and I are also responsible for assessing and investigating complaints received from Council, staff, and members of the public respecting alleged breaches of the Code or the MCIA.

### **Requests for Advice**

Two requests for advice were received during this operating period.

### **Complaints**

During this operating period, no Code of Conduct or MCIA complaints were received.

### **General Inquiries**

One general inquiry was received and responded to during this operating period.

### **Billing**

In accordance with our contract with the Township, the billings for the operating period, commencing December 19, 2024, and ending December 18, 2025, totaled \$10,427.06.

### **Final Comments**

We look forward to assisting the Township and its Members of Council in contending with the issues that may arise in connection with the administration of its Code of Conduct in the coming year.

Yours very truly,

A handwritten signature in black ink, appearing to read "M. Maynard", with a long horizontal stroke extending to the right.

Michael L. Maynard  
Office of the Integrity Commissioner, Township of Strong